

**Significant Partnerships  
2008/09 Key Achievements and Key Actions for 2009/10**

**OXFORDSHIRE-WIDE STRATEGIC PARTNERSHIPS  
Relating to the Oxfordshire Partnership, Public Service Board and Local Area Agreement**

<b>1. Supporting People</b>	
CDC Member/Lead Officer	Lead Authority to end March 09
Cllr Gibbard Gillian Greaves	Chaired by WODC Cllr Hilary Biles (Administering Authority is OCC through Nick Welsh)
Strategic Link	Value for Money Assessment
Links to a number of Cherwell's priorities, such as <b><i>District of Opportunity and Safe &amp; Healthy</i></b>	Fair
<p><u>Key Achievements 2008/09</u></p> <ul style="list-style-type: none"> <li>• Re-commissioning of Countywide domestic violence services including refuge and outreach provision</li> <li>• Commencement of two countywide generic floating support services</li> <li>• Re-commissioning of specialist accommodation based services for people with drugs and alcohol problems.</li> </ul> <p><u>Actions for 2009/10 Helping Cherwell deliver a number of corporate targets, particularly in the District of Opportunity and Safe and Healthy Strategic Priorities</u></p> <ul style="list-style-type: none"> <li>• Countywide re-commissioning of young people services including partnerships with Oxfordshire County Council, Supporting People and Cherwell District Council</li> <li>• Re-commissioning of housing and support for people with mental health problems in partnership with Oxfordshire PCT</li> <li>• Expansion of domestic violence services to include outreach and sanctuary schemes</li> <li>• Strategic review of services for people with physical disabilities</li> <li>• Re-commissioning of housing and support for people with a history of offending</li> <li>• responsibility under the Local Area Agreement for assisting delivery of National Indicator 141 – vulnerable people achieving independence.</li> </ul>	

## 2. Children and Young People's Partnership

CDC Member/ Lead Officer

Lead Authority to end March 09

Cllr Dan Sames

Paul Marston-Weston

Lead by Cllr Louise Chapman, OCC on Children's and Young Peoples Trust.

Strategic Link

Value for money assessment:

Links to a number of Cherwell's priorities, such as ***District of Opportunity and Safe & Healthy Cherwell***

Fair

### Key Achievements 2008/09

- Re-launch of the Children and Young People's Trust
- Agreed work programmes for the sub-groups
- Members signed up to employability pledge

### Actions for 2009/10: Helping Cherwell deliver its Safe and Healthy corporate targets

Priorities for the year ahead:

- Breaking the cycle of deprivation
- Children and Young People's Plan Refresh

Improving outcomes around:

- Educational achievement for all children and young people
  
- Teenage pregnancy and sexual health
- Substance misuse (drugs and alcohol)
- Child and Adolescent Mental Health
- Local areas of deprivation.

Currently the partnership is focusing on:

- Maintaining a strong focus on reducing teenage conceptions
- Strengthening performance management against LAA2 targets with responsibility for 16 National Indicators within the Local Area Agreement covering education attainment, looked after children and obesity.

### 3. Oxfordshire Housing Partnership

CDC Member/Lead Officer	Lead Authority to end March 09
Cllr Gibbard Gillian Greaves	Chaired by Vale of White Horse
Strategic Link	Value for Money Assessment
Links to a number of Cherwell's priorities, such as <b><i>District of Opportunity and Safe &amp; Healthy Cherwell</i></b>	Good

#### Key Achievements 2008/09

- The LAA1 Stretch Target of 256 units is on track (subject to review) and the interim 60% target was achieved
- The reward funds associated with the 60% achievement trigger has led to outline projects being considered to meet the OHP objectives
- A Critical Friend Review of the Oxfordshire Rural Housing Partnership was undertaken by De Montfort University, which concluded that the ORHP is innovative and good practice, and a sub-regional workshop was held in January 2009 to help use the report to inform further development of the ORHP
- A consideration of the Affordable Housing issues regarding the proposed Eco Town at Weston Otmoor was submitted to CLG (Communities and Local Government)
- Value for Money and Benchmarking has been developed with Cherwell District Council taking a lead in this initiative
- Annual healthcheck of the Oxfordshire Housing Market Assessment completed.

#### Actions for 2009/10: Helping Cherwell deliver its District of Opportunity corporate targets

- To implement revised arrangements for the operation of the Rural Housing Enabler function as employed by the Oxfordshire Rural Communities Council (ORCC) following the funding review of Rural Housing Enablers
- To develop Value for Money and benchmarking for strategic housing in the context of the guidance provided by the Housing Quality Network
- To oversee the implementation of sub-regional Choice Based Lettings
- To hold meetings of the Oxfordshire Housing Market Assessment Steering Group to ensure that the HMA and housing needs data are kept up to date and relevant
- Responsibility for National Indicators within the Local Area Agreement covering vulnerable people living independently (NI 141), additional housing (NI 154), affordable homes (NI 155) and households in temporary accommodation (NI 156).

#### 4. Oxfordshire Waste Partnership

CDC Member/ Lead Officer	Lead Authority to end March 09
Cllr Reynolds Ed Potter	Chaired by Cllr John Tanner, the chairmanship is for two years so it will still sit with Oxford City and John Tanner until May 2010
Strategic Link	Value for Money Assessment
Links to <b><i>Cleaner &amp; Greener Cherwell</i></b> Strategic Priority	Good

#### Key Achievements 2008/09

- A countywide communications campaign encouraging people to reduce waste and recycle more over the Christmas period was delivered. This included outdoor advertising, newspaper advertising, website information, electronic Christmas cards and a series of 18 road shows
- Plans for reducing the amount of commercial waste landfilled and increasing the proportion recycled by Oxfordshire councils have been developed. OWP has agreed to fund new commercial waste recycling schemes in Oxford City, West Oxfordshire and Cherwell
- A funding proposal for the introduction of food waste collections submitted to the Public Services Board
- “Love food hate waste” communications campaign, encouraging residents to waste less food. Launch late Feb/early March 09
- Countywide “Big Tidy Up” voluntary litter picks. Launch Mar 09
- Planning anti-fly-tipping communications and enforcement campaign for launch April 09
- Award of contract for Food Waste Treatment (OCC led). Target completion mid Feb 09
- Planning the introduction of food waste collections: commencing Jun 09 in S. Oxon
- Securing nearly £35K of grants from OWP direct to Cherwell during 08/09: Christmas sacks, layby recycling, commuter recycling and trade waste recycling
- Achieved the Local Area Agreement (LAA1) recycling target and waiting on the People and Places Survey findings for the cleanliness target, the key element of which is customer satisfaction level.

#### Actions for 2009/10: Helping Cherwell deliver its Cleaner, Greener corporate targets

A detailed OWP action plan is in place. Some of the main priorities within this are:

- Reduce landfill through the introduction of food waste treatment facilities and food waste collections – Cherwell has secured £120K from OWP for the Waste Food Launch
- Improving the quality of Oxfordshire’s environment through communications campaigns and enforcement measures to reduce litter and fly-tipping
- Joint communications campaign to promote the 3Rs (reduce, reuse & recycle), targeting both household and commercial waste streams
- Responsibility for National Indicators within the Local Area Agreement covering household waste (NI 191), recycling and composting (NI 192), street cleanliness (NI 195), fly tipping (NI 196).

## 5. Oxfordshire Economic Partnership

CDC Member/Lead Officer	Lead Authority to end March 09
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Cllr Bolster	Chairman Frank Nigriello, Unipart
John Hoad/David Marriott	

Strategic Link	Value for Money Assessment
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Links to Cherwell's <b><i>District of Opportunity</i></b> Strategic Priority	Fair
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### Key achievements in 2008/09:

- The Oxfordshire Learning and Skills Partnership and four sub-groups, has been established
- Through LABGI grants the OEP has funded projects such as the Oxfordshire Film Office, the Plastic Bag Free Towns initiative, Oxfordshire Thriving Economies Initiative, the Carterton Community Café Project, a Job Ready Scheme devised by Adult Learning Service and HR, and Supporting Businesses, Tackling Discrimination (an awareness raising campaign)
- The programme of work 'Promoting Oxfordshire' also received funds to enable the development of publication materials to attract investment into the county
- The Business Support Task Group has supported the development of the Oxfordshire Business Mentoring Scheme
- Financial support from SEEDA increased. A bid is being presented to SEEDA for the development of an Innovation and Growth Team in Oxfordshire
- The OEP commissioned the Oxfordshire Employer Skills Survey which will be launched on 23 February at Egrove Park
- The OEP has gained funding via MKELP for a Retail Job Brokerage Scheme being run by the Learning Communities Project
- The OEP has successfully bid for £50K for the Skills for Growth project to encourage increased take up of Train to Gain among Oxfordshire businesses
- An Economic Task Force has been established to aid Oxfordshire businesses through the recession
- The OEP is leading on establishing the Oxfordshire Business Database to be launched in spring 2009
- Data included as part of the Economic Strategy for Oxfordshire is being refreshed by the R&I Team in the County Council's Corporate Core
- A seminar on economic data has been organised
- The OEP is coordinating the establishment of Job Clubs across the county, based on the successful pilot JC in Banbury. This attracted regional media attention
- The OEP organised the successful Horizons and Futures series of lectures to stimulate thinking for the Economic Development Strategy for Oxfordshire refresh and a co-ordinated responses submitted on sub-national review of economic development
- OEP chaired a workshop on Market Towns as part of OCC's scrutiny review and is taking the lead to put resources in place to co-ordinate activities and promote best practice across the county
- Staffing structure established to enable direct service delivery.

### Actions for 2009/10: *Helping Cherwell deliver its District of Opportunity corporate targets*

- Responding to the recession and its impact on the Oxfordshire economy
- Transform OEP's capability to drive Oxfordshire's economic priorities, providing particular support to the geographic areas of Oxfordshire Quadrant (now Science Vale UK), Oxford West End and Bicester as locations for economic growth
- Provide clear and timely intelligence about Oxfordshire's economy and the issues and

opportunities facing it

- Ensure the World Class Economy objective within Oxfordshire's Sustainable Community Strategy reflects OEP priorities and positions OEP as the principle organisation as the facilitator of this objective for the Oxfordshire Partnership. OEP will do this by identifying the enablers and inhibitors to business growth and engaging with the responsible agencies to increase enablement and decrease the inhibition of growth
- Achieve agreement of relevant organisations on key initiatives that will generate substantial impact on the economy, specifically;
  - Establishment of place-based innovation team for Oxfordshire that will bring measurable enhancements to the county's diamond for investment and growth businesses
  - Implementation of programme for Promotion of Oxfordshire that defines and markets the county as a desirable business destination for high value inward investors; attracting global businesses in key sectors to set up in Oxfordshire
  - Delivery of Local Area Agreement (LAA) economic targets, particularly in relation to adult skills so that all targets are on course and the OEP has accountability for them
  - Implementation of programme of work to promote tourism, integrating both public and private sectors in a single coherent effort to make Oxfordshire the most attractive and easiest place to visit
  - Support to businesses (from pre-start up and start-up through to SME and large enterprises) is effective and sustainable by defining the key criteria for successful start up and ensuring that the agents to deliver service against that criteria are held accountable for their performance
  - Lead the development of Oxfordshire Learning and Skills Partnership to improve performance in secondary schools and improve the effectiveness and efficiency of workplace learning. This will include supporting a Learning Park, Retail Academy and business engagement with a focused group of critical secondary schools in Oxfordshire
- responsibility for 3 National Indicators in the local area agreement: NI 152,163,164 covering worklessness and increasing the number of adults with qualifications at Level 2 & Level 3.

## 6. Oxfordshire Safer Communities Partnership

CDC Member/ Lead Officer	Lead Authority to end March 09
No Member representative  Mary Harpley/ Grahame Helm	Chaired by Cllr Judith Heathcoat, OCC Community Safety Portfolio Holder
Strategic Link	Value for Money Assessment
Links to Cherwell's <b>Safe &amp; Healthy</b> Strategic Priority	Fair

### Key Achievements 2008/09

- Publication of Oxfordshire Alcohol Strategy 2008 – 11
- Coordination of bids for LAA1 reward money on behalf of the districts' crime and disorder reduction partnerships
- Development of bids to support community safety priorities for Public Service Board consideration for unallocated top-sliced funding, through a robust and collaborative exercise involving rigorous scoring and peer scrutiny. All bids support community safety priorities in Oxfordshire 2030
- Launch of a four-month countywide domestic abuse campaign on 25 November by Nick Ross, broadcaster and journalist, who pronounced it to be the best campaign nationally he had seen. Oxfordshire domestic abuse services have been cited as best practice nationally
- Sign-off of the Oxfordshire Community Safety Agreement. The aim of the agreement is to consider how partners can work together more effectively to reduce crime and disorder and improve safety across the county, by identifying areas for a joint or coordinated approach and new ways of working
- Review of Tactical Business Groups, resulting in agreement to continue with the existing joint partnership structures. The five TBG themes, which are common to all CDRPs, were selected on the basis of being the big enablers influencing crime and disorder, and as key areas for joint/coordinated working in accordance with the Police and Justice Act. They support CDRPs and are developing in line with CDRP strategies. TBGs to be reviewed again during the next 12 months, including a review of the PVE agenda.

### Actions for 2009/10: Helping Cherwell deliver its Safe and Healthy corporate targets

- Provide proactive leadership in the drive to improve community safety across Oxfordshire
- Ensure coordination of work by Crime & Disorder Reduction Partnerships (CDRPs), and the strategic-level Tactical Business Groups (TBGs) which focus on alcohol, drugs, young people, domestic abuse and prolific and priority offenders
- Deliver a quality Strategic Intelligence Assessment (joint audit of community safety activity by the police, CDRPs and TBGs and other partner agencies, to identify priorities, ensure targeting of resources where most needed and highlight key issues for attention)
- Carry out second review of Tactical Business Groups, and include a review of the Preventing Violent Extremism agenda
- Ensure delivery of LAA and Sustainable Community Strategy targets, and agree remedial action where needed
- Ensure the most effective use of partnership resources, including LAA1 Reward funding.

#### Key actions include:

- Produce a Drugs Strategy
- Produce a Domestic Violence Strategy
- Produce a Persistent and Prolific Offender (PPO) Strategy
- Responsibility for National Indicators within the Local Area Agreement covering serious

violent crime (NI 15), serious acquisitive crime (NI 16), assault crime rates (NI 20), antisocial behaviour ( NI 21), domestic violence (NI 32), drug users (NI 40), youth entrants into the youth justice scheme (NI 111).

7. *OVSDP -Oxfordshire Voluntary Sector Development Partnership	
CDC Member/Lead Officer	Lead Authority to end March 09
No Member representative Grahame Helm	Chaired by Bishop of Dorchester, Colin Fletcher
Strategic Link	Value for Money Assessment
Links to <b>all</b> Cherwell's Strategic Priorities	n/a
<p><u>Key Achievements 2008/09</u></p> <ul style="list-style-type: none"> <li>• Capacity Builders confirmed OVSDP "fit for purpose". Three years funding awarded at £27,000pa</li> <li>• Steering Group appointed researcher for mapping project</li> <li>• OVSDP will work with OREC on setting up and delivery of "Improving Reach" project</li> <li>• Forum events held with numbers attending and feedback good</li> <li>• New representatives from the voluntary sector were elected to the Oxfordshire Partnership and the Children and Young People's Trust</li> <li>• Self assessment exercise undertaken.</li> </ul> <p>Current activities:</p> <ul style="list-style-type: none"> <li>• OCVSP is still in the process of securing funding for the mapping of faith communities research. A research team has been appointed to take this forward and initial meetings will take place in the coming weeks</li> <li>• A workshop on representation will be held in the spring to support the work of the voluntary sector representatives</li> <li>• Supporting work of Compact through attending meetings of Funding Sub Group and Compact Working Group. Training events to be organised in the summer for VCS groups as a result.</li> </ul> <p><u>Actions for 2009/10: Helping Cherwell across its strategic priorities</u></p> <ul style="list-style-type: none"> <li>• OVSDP will become the Stronger Communities partnership and is discussing ways to involve elected members on the partnership for the first time</li> <li>• Faith research, writing Compact code on BME groups/equalities and updating other Compact codes for Oxfordshire. Organising programme of forum events including pilot of evening events. Working with partners to ensure BME and other groups at risk of exclusion receive the support they need</li> <li>• Mapping of faiths groups within Oxfordshire</li> <li>• Events for elected members</li> <li>• Responsibility for a National Indicator within the Local Area Agreement covering participation in regular volunteering (NI 6).</li> </ul>	

\* added to significant partnership list following refresh

8. *Health and Well Being Partnership Board	
CDC Member/ Lead Officer	Lead Authority to end March 09
Cllr Reynolds Ian Davies	Alternate Chairman Dr Stephen Richards, PCT and Cllr Jim Couchman , OCC
Strategic Link	Value for Money Assessment
Links to Cherwell's <b>Safe &amp; Healthy</b> Strategic Priority	n/a
<p><u>Key Achievements 2008/09</u></p> <ul style="list-style-type: none"> <li>Oxfordshire has achieved the highest increase in adult participation in sport out of all English counties. An additional 20,000 more adults (a 3.5% rise) are taking part in sport and active recreation in Oxfordshire since the first Active People Survey 2005/06</li> <li>A HWBP Officers Group has been established to carry out activity across all partner organisations in support of the Board's wishes.</li> <li>The HWBP has overseen the 'Adding Years to Life' project, which continues to produce successful outcomes for improving quality of life in older age</li> <li>Draft Action Plans have been prepared for all three of the Board's strategic priorities.</li> </ul> <p>Current activity includes:</p> <ul style="list-style-type: none"> <li>Refining the Action Plans, establishing baselines and devising collectible performance measures for the HWBP Board's 3 key strategic priorities</li> <li>Undertaking a review of our arrangements with Internal Audit (led by Andrew Dyson).</li> <li>Working with the Audit Commission to develop their framework for conducting health inequalities audits and assessments of effectiveness</li> <li>Working with district councils to develop local public health strategies for their district</li> <li>Bidding for LAA reward grant money to resource initiatives.</li> </ul> <p><u>Actions for 2009/10: Helping Cherwell deliver its Safe and Healthy corporate targets</u></p> <ul style="list-style-type: none"> <li>Optimising health and well-being gain for the population of Oxfordshire and reducing health inequalities; the partnership has agreed three specific priorities: <ul style="list-style-type: none"> <li>Prevention (promoting quality of life) in older age</li> <li>Promotion of mental well-being</li> <li>Reduction in obesity</li> </ul> </li> <li>In trying to get to grips with these substantial challenges in a genuinely meaningful way the HWBP feels it is pioneering, since few (if any) other areas of the country have radically changed how organisations are responding to these potentially highly problematic areas</li> <li>Responsibility for National Indicators within the Local Area Agreement covering participation in sport (NI 8), mortality rates (NI 120), delays in transfers from hospitals (NI 131) and needs assessments for carers ( NI 135)</li> </ul>	

\* added to significant partnership list following refresh

## CHERWELL SPECIFIC PARTNERSHIPS

### 1. Cherwell Community Planning Partnership

CDC Member/ Lead officer	Lead Authority(s)/Orgs
Cllr Wood Claire Taylor	Led by CDC: Mary Harpley, Chairman

Strategic Link	Value for Money Assessment
Delivery of the Strategic Priorities and the associated Corporate Targets is Cherwell's contribution to delivering the actions in the Community Plan	Fair

#### Key achievements in 2008/09

- Challenging performance issues around disabled facilities grants (Oxfordshire County Council sent representatives)
- Developing a partnership approach to tackling climate change (signing off strategy and establishing a task group)
- Commissioning a project to fundamentally review the existing community strategy and align it more closely with the Local Development Framework
- Successfully contributing to and influencing the content of the new Local Area Agreement and Oxfordshire 2030 County Sustainable Community Strategy
- Deciding upon one priority action for each theme in the Community Plan to concentrate on during 2008/09
- Providing a training event on engaging with hard to reach groups and coordinating follow up networking meetings with West Oxfordshire Strategic Partnership
- Working with the other Local Strategic Partnerships in Oxfordshire to deliver a performance management project.

#### Key Actions for 2009/10: Cherwell's strategic priorities help deliver the Community Plan

- Completing the review of the existing community strategy and publishing a new sustainable community strategy that is closely aligned with the Local Development Framework
- Undertaking a review of governance arrangements of Cherwell Community Planning Partnership to ensure that the new sustainable community strategy will be delivered
- Monitoring the delivery of the Local Area Agreement and thematic priority targets
- Delivering a performance management training session to Cherwell Community Planning Partnership
- Working with the other Local Strategic Partnerships in Oxfordshire to deliver a communications project.

## 2. Cherwell Safer Community Partnership

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative Grahame Helm	Led by CDC/TVP, lead currently with CDC and with TVP from April 2009
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>Safe &amp; Healthy Cherwell</i></b>	Fair

### Key Achievements 2008/09

- CCTV cameras in taxis
- New 3-year strategy
- Improved customer satisfaction (from 30% to 36%) re tackling ASB
- Raised confidence improving the reporting of domestic abuse
- Delivering Cherwell's contribution to Local Area Agreement 1, where 3 of the 4 stretch targets are scheduled to come in on track and the 4<sup>th</sup>, sanctions detections for domestic violence, is unlikely to be achieved.

### Actions for 2009/10: Helping Cherwell deliver its Safe and Healthy corporate targets

- CCTV digital upgrade
- Launch of partnership website
- Implement "Prevent and Deter" to reduce number of young people entering criminal justice system
- Responsibility for contributing to National Indicators within the Local Area Agreement covering serious violent crime (NI 15), serious acquisitive crime (NI 16), assault crime rates (NI 20), antisocial behaviour ( NI 21).

### 3. Homelessness Strategy Partnership

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative Gillian Greaves	Led by CDC
Strategic Link	Value for Money Assessment
Corporate Priority: <b><i>District of Opportunity</i></b>	Good

#### Key Achievements 2008/09

- Performance against National Indicator 156 improved from 117 families in Temporary Accommodation at March 2008 down to 89 at end of January 2009
- The development of youth homelessness prevention and related initiatives – e.g. the No Place Like Home Campaign
- Production and distribution of the Cherwell Community Directory
- Contributor to the Communities and Local Government designated Centre for Excellence for Young People status for Oxfordshire
- The Cherwell Temporary Accommodation Strategy was launched and Year 1 actions were delivered
- A 'Sanctuary Scheme' was established to help domestic violence victims
- The Mortgage Rescue Scheme was launched in December 2008 – with the Council being one of the first 60 fast-track authorities in the country to launch this initiative.

#### *Actions for 2009/10: Helping Cherwell deliver its District of Opportunity corporate targets*

- Delivery of the Cherwell responsibility for Local Area Agreement 2 targets (National Indicator 156)
- Delivery of new units of temporary accommodation
- Deliver Year 3 of the Homelessness Strategy, and Year 2 of the Temporary Accommodation Strategy actions
- Contributing to the re-commissioning of young peoples' services
- Securing Value for Money in Temporary Accommodation
- Continuing improving the quality of temporary accommodation
- Developing joint working in tackling domestic violence.

#### 4. Cherwell Registered Social Landlords Partnership

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative, however 4 CDC Councillors sit on the Charter Community Housing Board  Gillian Greaves	Led by CDC
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>District of Opportunity</i></b>	Good

#### Key Achievements 2008/09

- The Council's target of delivering 100 affordable homes is currently on track (logged 'at risk' because of the recession)
- The LAA stretch target of delivering 119 units is currently on track (logged 'at risk' because of the recession)
- The RSLs contributed to an affordable housing policy workshop in July 2008 to give input into the Cherwell Local Development Framework
- The RSLs development partners provided professional advice into the Executive report of January 2009 on affordable housing and the recession
- Sanctuary Housing Group successfully tendered for the delivery of the Acquisition Scheme to help deliver the Cherwell Temporary Accommodation Strategy.

#### *Actions for 2009/10: Helping Cherwell deliver its District of Opportunity corporate targets*

- The Council has set a draft target\* of delivering 100 affordable homes (\*subject to confirmation as part of LAA2 process)
- The Partnership will help to implement the Action Plan as part of the Affordable Housing and the Recession Report approved by Executive in January 2009, and continue to work with the Council in its role of providing leadership within a recession
- The Partnership will support the move to sub-regional choice based lettings
- The Partnership will abide by the RSL Development Protocol that becomes effective in April 2009
- Each development partner will take part in quarterly reviews on development opportunities with a view to maximising grant take up from the Homes and Communities Agency's National Affordable Housing Programme 2008-11
- GreenSquare (Oxford Citizens Housing Association) will help to deliver the Rural Housing Improvement Plan.

**5. Cherwell M40 Investment Partnership**

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative David Marriott	Led by CDC
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>District of Opportunity</i></b>	Fair

Key Achievements 2008/09

- Custodianship and update of CHIP branding as used for inward investment promotion
- General private sector liaison and steer for economic development work
- Provision of private sector economic and property market intelligence
- Maintaining network for detailed information provision on property market and commercial property register
- Liaison framework for inward investment cases
- Initial ideas input for review of economic development strategy in face of recession
- Support and ideas for update of inward investment marketing strategy and advertising campaigns
- Editorial content for Business Moves

Actions for 2009/10: *Helping Cherwell deliver its District of Opportunity corporate targets*

- Continued support and input on all above items
- Proposed re launch of the partnership to promote and advertise district in recession period
- Above to include updated web site and content, especially standard information for use in public and private sector enquiry responses
- Steering and detailed input to review of economic development strategy (including report back and recommendations to CCP)

**6. Kidlington Village Centre Management Board (with Kidlington Parish Council)**

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative David Marriott/Chris Rothwell	Led by Kidlington Parish Council (Cllr Chris Pack)
Strategic Link	Value for Money Assessment
Strategic Priority: District of Opportunity	Fair

**Key Achievements 2008/09**

- Exeter Close project, to create more of a heart to Kidlington, being progressed in four phases with the first phase covering the conversion and extension of the old playing fields pavilion and refurbishment of the tennis courts completed
- Street Furniture Renewal – following full public consultation and working with the District Council, new street furniture is being installed during March 2009
- Watts Way environmental improvement scheme completed in partnership between the Board and the District Council delivering key objectives in the Board's business plan.

**Actions for 2009/10: Helping Cherwell deliver its District of Opportunity corporate targets**

The Board has a number of longer term aims, with the following short term actions:

- Completion of hard and soft landscaping for civic park at Exeter Close
- Reintroduction of continental markets
- Establishment of Farmer's market
- Improved car park management
- Feasibility study for pedestrianisation project
- Encouragement to improve shop and window appearance n High Street
- Completion of new Shoppers' Guide to Kidlington as basis for maintaining and enhancing commercial vitality and viability of retail offer through difficult times
- Delineation of main elements of a long term vision for Kidlington village centre as the basis for the longer term work on an Urban Design Strategy and Area Action Plan.

## 7. Banbury Town Centre Partnership (with Banbury Town Council)

CDC Member/ Lead officer	Lead Authority(s)/Orgs
No Member representative  David Marriott/Chris Rothwell	Led by Banbury Town Council (Cllr Kieron Mallon)
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>District of Opportunity</i></b>	Fair

### 2008/9 Key Achievements:

- Development of initial Partnership Terms of reference
- Development of initial Town Centre Vision Statement and Banbury Town Centre Spatial Strategy
- Consultation on Parson Street Environmental Improvements/Traffic Regulation Order
- Providing a forum for multi agency discussions on town centre operational issues (policing/street furniture/CCTV/litter/events/Tourist info signage etc)
- Joint working on Christmas illuminations and Switch on Events
- Joint promotion of "In Bloom" local/regional and national competitions – joint provision of new planters throughout the town; Banbury 400 Sun motif feature at Banbury Cross
- Joint promotion of new Christmas park and ride service
- Promotion of "Buy Local" campaign amongst partners.

### Actions for 2009/10: Helping Cherwell deliver its District of Opportunity corporate targets

- Finalising clear Partnership protocols
- Reviewing and including key Agencies and their involvement in the Partnership
- Establishing a Priority of objectives for the short, medium and long term
- Tackling the impact of the current economic downturn to ensure Banbury Town centre is able to face up to the challenge and secure prompt recovery
- Establishing opportunities for Public Art in Banbury, including public art through Section 106 contributions, Parsons Street and Banbury Cross and the maintenance/ decommissioning of existing works in the Town.

8. Bicester Vision	
CDC Member/ Lead officer	Lead Authority(s)/Orgs
Cllr Wood  David Marriott (Rachel Faulkner)	Led by business community (under specific membership related governance arrangements)
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>District of Opportunity</i></b>	n/a
<p><u>Key Achievements 2008/09</u></p> <ul style="list-style-type: none"> <li>• Formal constitution established and funding secured for 3 years</li> <li>• Well attended events held in May and November</li> <li>• Christmas marketing literature</li> <li>• Support secured from OCC to Market Square environmental improvements scheme</li> <li>• Secured funding from OCC for scheme to make Bicester plastic-bag free</li> <li>• Promotional activity around Valentine's Day and Mothering Sunday to encourage shoppers.</li> </ul> <p><u>Actions for 2009/10</u></p> <ul style="list-style-type: none"> <li>• Working with voluntary group to achieve Fairtrade status for the town</li> <li>• Keep business groups informed about future plans for the town's development</li> <li>• Work with Town Centre Action Group on cleaner, greener streets</li> <li>• Working with Town Council on introduction of more continental markets and other events</li> <li>• Working on Town Centre shoppers map</li> <li>• Liaising with landlords about town centre properties</li> <li>• Working with TVP on Neighbourhood Action Group and Cherwell Crime Partnership on business crime.</li> </ul>	

**9. Central Oxfordshire Steering Group (planning and transport)**

CDC Member/ Lead officer	Lead Authority(s)/Orgs
Cllr Gibbard Mary Harpley/John Hoad	Currently led by Oxfordshire County Council, but under review due to proposed change of role in Countywide partnership governance arrangements
Strategic Link	Value for Money Assessment
Strategic Priority: <b><i>District of Opportunity</i></b>	Fair

This partnership is currently a simple inter authority Member led liaison arrangement designed to exchange information and co ordinate actions on sub regional planning and transport issues in the Oxford area. Existing terms of reference reflect this role and the partnership has, historically, effectively assisted local input to the Regional spatial Strategy preparation process (SEERA).

The Partnership has not met regularly in recent years and is now in transition as it is proposed that it takes on a countywide and Local Area Agreement role as part of the current countywide review of partnership structures and associated governance arrangements. This review is considering thematic partnerships and this partnership will take a new role in performance liaison for planning and transport, and possibly housing matters. It is thus likely to increase in significance.